

SWOT ANALYSIS

Li Ning
2024



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STRENGTHS

- Rapid sales growth in China over 30%
- Strong brand equity and customer loyalty domestically
- Cutting-edge proprietary technology and innovative products
- Sponsorship of popular athletes, sports teams and events
- Omni-channel sales model with over 8,000 retail stores

WEAKNESSES

- Limited brand awareness and appeal abroad
- Lagging R&D investment under 3% of revenue
- Weak marketing capability in global ecommerce channels

OPPORTUNITIES

- Expanding middle-class and sports participation in China
- Growing anti-Western sentiment among Chinese consumers
- Untapped demand for sportswear in secondtier Chinese cities
- Global sponsorship and partnerships to boost international presence

THREATS

- Intensifying competition from Nike, Adidas, and Under Armour
- Trade tensions and political risks in key China market
- Pressure from knockoffs and counterfeits
- Rising costs of labor, materials, and inventory



